#### REPORT OF THE DIRECTOR OF CORPORATE SERVICES

#### **EXECUTIVE BOARD - 2nd MAY 2017**

#### COUNCIL'S BUDGET MONITORING REPORT 2016/17 as at 28th February 2017

Head of Service & Designation	Author & Designation	Telephone No	Directorate
O Bowen, Head of Financial Services	O Bowen, Head of Financial Services	01267 224886	Corporate Services

#### Table 1

#### Forecasted for year to 31st March 2017

Department	Controllable	Working Controllable	g Budget Net Non	Total	Controllable	Fored Controllable	casted Net Non	Total	Feb 17 Forecasted Variance for	Dec 16 Forecasted Variance for
	Expenditure £'000	Income £'000	Controllable £'000	Net £'000	Expenditure £'000	Income £'000	Controllable £'000	Net £'000	Year £'000	Year £'000
Chief Executive	18,838	-7,156	1,832	13,515	19,064	-7,306	1,832	13,591	76	267
Education & Children	177,167	-39,395	24,533	162,304	179,044	-39,601	24,533	163,976	1,672	1,767
Corporate Services	80,551	-51,509	-6,868	22,174	83,132	-54,157	-6,868	22,107	-66	-505
Communities	126,815	-47,600	11,659	90,874	128,824	-49,599	11,659	90,884	10	452
Environment	118,715	-79,666	8,691	47,740	115,636		8,691	47,765	25	369
Departmental Expenditure	522,086	-225,326	39,847	336,607	525,701	-227,225	39,847	338,323	1,716	2,350
Capital Charges/Interest				-9,607				-11,407	-1,800	-1,400
Pension Reserve Adjustment				-5,085				-5,085	0	0
Levies and Contributions:										
Brecon Beacons National Park				138				138	0	0
Mid & West Wales Fire & Rescue Authority				9,172				9,172	0	0
Net Expenditure				331,225				331,141	-84	950
Outcome Agreement Grant				0				0	0	0
Contribution from Balances				-65				-65	0	0
Transfer from Balances/Earmarked Reserves				-200				-200	0	0
Transfers to/from Departmental Reserves				0				202	202	0
- Chief Executive				0				202 33	202	0
- Corporate Services - Environment				0				-25	33 -25	253 -369
- Environment								-23	-23	-309
Net Budget				330,960				331,086	126	833

### **Chief Executive Department**

### **Budget Monitoring as at 28th February 2017**

		Working	g Budget			Forec	casted		Feb 17 Forecasted	Dec 16 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Chief Executive	-474	0	-328	-802	7	0	-328	-322	481	547
People Management & Performance	3,665	-1,058	-2,239	368	3,962	-1,469	-2,239	253	-114	-66
Admin and Law	3,999	-596	1,570	4,973	3,789	-546	1,570	4,814	-160	-125
Customer Focus and Policy	4,170	-987	-2,259	924	4,219	-1,074	-2,259	886	-38	-70
Statutory Services	762	-2	153	913	773	-37	153	888	-24	35
Property	1,089	-1,168	805	726	1,078	-1,266	805	618	-108	-96
Regeneration	5,628	-3,345	4,130	6,414	5,237	-2,914	4,130	6,454	40	42
GRAND TOTAL	18,838	-7,156	1,832	13,515	19,064	-7,306	1,832	13,591	76	267

#### Chief Executive Department - Budget Monitoring as at 28th February 2017 **Main Variances**

28

48

-32

	Working	Budget	Forec	asted	Feb 17
Division	Expenditure £'000	Income 600	Expenditure 600	Income £000	Forecasted ovariance for Sear
Chief Executive					
Corporate Savings Target	-809	0	-328	0	481
<b>People Management &amp; Performance</b>					
Business Support	199	-1	168	-1	-31
Personnel Management	901	-199	873	-204	-34
Fitness For Work	601	-343	619	-403	-42
Corporate Learning & Development	538	-13	595	-83	-14
Admin and Law					
Democratic	1,665	0	1,617	-0	-48
Corporate Serv-Democratic	485	0	410	0	-76
Corporate Serv-Administration	187	-0	162	0	-25
Corporate Serv-Legal	1,419	-267	1,393	-251	-10
Local Duplicating Centre Central Mailing	16 40	- <del>53</del>	3 20	- <del>9</del>	31 -20
Regeneration, Policy & Property					
Customer Focus and Policy					
Registrars	378	-238	451	-300	11
Welsh Language	169	0	154	0	-15
Communications	16	0	4	0	-12
Press	93	-7	209	-95	28
Direct Communications	529	-268	446	-138	48
Corporate Serv-Translation	493	-15	364	-16	-130
Customer Services	57	-6	46	-7	-12
Performance Management	557	-19	527	-7	-19
Chief Executive-Policy	514	-63	585	-9	124
Customer Services Centres	526	-222	513	-222	-13
Contact Centre	561	-59	529	-59	-32

Notes	
Part year savings have already been identified in relation to the application of Standby, and work is ongoing with the TIC teams in relation to delivering the full efficiencies identified.	
Savings on Supplies & Services	
Vacant Posts - realignment in progress	
Vacant posts and savings on supplies and services	
Savings on Supplies & Services	
Vacant member positions during year and reductions in supplies and services	
Part year vacant posts	
Maternity leave and reduced spend on supplies and services	
Part year vacant posts	
Income generation potential curtailed following introduction of printer rationalisation	
programme and directive to reduce printing in general	
Saving on leasing costs as transferred centrally	
Additional staffing costs	
Reduced spend on supplies and services	
Reduced spend on supplies and services	
Efficiency yet to be realised. On going service realignment	_
Lack of income generation on graphics as graphic designer post is currently vacant	<u> </u>
Post not being filled as service currently being realigned/restructured.	
Vacant posts	
Part year vacant post	
Vacant post	
Income target not achievable and unfunded post	
Part year vacant posts	
Part year vacant posts	
/	

Dec 16

Variance for Year

£'000

547

-32

-23

-23 7

-29

-65

-24

-31

31

-0

13

-10

-12

52

12

-131

-13

-37

125

-8 -19

## Chief Executive Department - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17
Division	Expenditure 600	Income	Expenditure 00	Income	Forecasted ovariance for Sear
Statutory Services	2.000	£ 000	£ 000	£ 000	2.000
Coroners	279	0	291	0	12
Electoral Services - Staff	261	0	229	0	-33
Property					
Property	500	-122	466	-144	-56
Commercial Property - Chief Executives	28	-324	29	-384	-59
Regeneration					
Marketing Tourism Development	391	-21	392	-37	-16
Parry Thomas Centre	0	0	25	0	25
Physical Regeneration	451	0	403	0	-48
The Beacon	126	-126	190	-155	35
Regen Core & Policy Performance	0	0	11	0	11
Regeneration Business Support Unit	382	-107	384	-91	19
UN Sir Gar	167	-128	213	-115	59
Business Services	307	0	265	0	-42
Other Variances					-24
Grand Total					76

Additional storage costs and anticipated increase in Coroners salary Vacant post  Part year vacant post and additional income generated  Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Notes	
Part year vacant post and additional income generated  Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
Part year vacant post and additional income generated  Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
Part year vacant post and additional income generated  Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Additional storage co	sts and anticipated increase in Coroners salary
Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Vacant post	
Additional rental income from a property recently acquired  Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Part year yearnt post	and additional income generated
Underspend mainly due to backdated lease income reflected from company occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	ran year vacan posi	and additional income generated
occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Additional rental inco	me from a property recently acquired
occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
occupying space in former Llandeilo Tourist Information Centre.  Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Underspend mainly d	lue to hackdated lease income reflected from company
Overspend as a result of additional maintenance work needed at the centre, including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
including replacement of doors - no revenue budget allocated.  Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Overspend as a resu	It of additional maintenance work needed at the centre.
Underspend mainly due to staff vacancies.  Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	•	
Overspend mainly due to R&M costs associated with repairing the roof and also purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
purchase of new video conferencing system.  Increased staffing costs  Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		
Increased staffing costs Efficiency saving identified for 14/15 in relation to premises costs at Nant Y Ci, with the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.		·
the intention of selling the property. However, property hasn't been sold so ongoing overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Increased staffing co	sts
overspend shown as a result.  Overspend mainly due to projected non-achievement of income target.	Efficiency saving ider	ntified for 14/15 in relation to premises costs at Nant Y Ci, with
Overspend mainly due to projected non-achievement of income target.		
Planned reduction in expenditure to partly offset overspend within Un Sir Gar above	Overspend mainly du	e to projected non-achievement of income target.
Planned reduction in expenditure to partly offset overspend within Un Sir Gar above		
	Planned reduction in	expenditure to partly offset overspend within Un Sir Gar abov

Dec 16

Variance for Year

£'000

-60

-12

-22

25 12

14 56

-37

-30

267

# Department for Education & Children Budget Monitoring as at 28th February 2017

		Working	Budget			Forec	asted		Feb 17 Forecasted	Dec 16 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Director & Strategic Management	681	0	-148	532	708	-48	-148	512	-21	-15
Education Services Division	118,129	-2,077	19,930	135,982	119,028	-1,992	19,930	136,967	985	1,002
Strategic Development	9,151	-7,193	1,134	3,091	9,255	-7,436	1,134	2,953	-139	-86
School Improvement	15,577	-13,280	528	2,825	15,627	-13,369	528	2,785	-41	-46
Learner Programmes	10,994	-10,123	636	1,507	10,631	-9,748	636	1,518	11	24
Children's Services	22,635	-6,723	2,454	18,366	23,796	-7,007	2,454	19,242	876	888
GRAND TOTAL	177,167	-39,395	24,533	162,304	179,044	-39,601	24,533	163,976	1,672	1,767

## Department for Education & Children - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted		Feb 17
Division	Expenditure 00	Income 500	Expenditure 600	Income 500		Forecasted overiance for Soveriance
Director & Strategic Management						
Director & Management Team	681	0	708	-48	,	-21
Education Services Division						
School Expenditure not currently						
delegated	158	0	112	8		-38
School Redundancy & EVR	1,612	0	2,536	0		923
,					,	
School Modernisation	87	-5	344	-13		248
Special Educational Needs	3,102	-1,536	2,960	-1,431		-37
	5,152	1,000		.,		
Sensory Impairment	357	0	340	0		-17
Educational Psychology	1,051	-148	989	-166		-81
Strategic Development					,	
Information & Improvement	450	-35	485	-117		-46
Business Support	506	0	495	-0		-11
School Meals & Primary Free						
Breakfast Services	7,826	-6,876	7,920	-7,042		-72
School Improvement						
School Effectiveness Support					`	
Services	520	-267	498	-261		-15
National Model for School						
Improvement	1,435	-345	1,525	-454		-19

Notes	
Part year vacant post	
Reduced SLA charge from WJEC -£5k, fewer occasions arising w was required -£21k and general supplies & services savings -£12k Budget utilised on existing commitments. Current year school redu	ζ.
in excess of £900k. A cross-departmental team is drawing togethe of work with the aim of reducing costs.	
Short term transport for pupils from closed schools £31k, property and cost of sales £217k (which includes £149k NNDR)	decommissioning
Termination of Out of County placement and reduction tri-partite fund Additional statementing yr 6 transition £295k. Inclusion Manager a teacher vacancies -£187k whilst structure is reviewed. Additional transport costs for dyslexia and autistic units £18k	nd ALN specialist
Employees not being on the top of their grade -£10k . Supplies and £7k	d services savings
Vacant post -£55k. Additional recharge income -£19k. Reduction in services -£7k	n supplies and
Part-year vacant post, 2 employees not at the top of grade and ma	aternity leave.
Increased income in some schools following introduction of new w careful management of repair & maintenance budget.	inter menu and
Savings in supplies and services which is a proposed efficiency in	2017-18.
Delay in recruitment of Challenge Advisor	

Dec 16

£'000

952

231

-90

-74

-38 -8

-31

-17

-18

## Department for Education & Children - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17	
Division	Expenditure ເວ	Income £000	Expenditure ಲಿ	Income £000	Forecasted ovariance for Survey	Note
Learner Programmes						
Music Services for Schools	1,327	-1,316	1,354	-1,281	62	A nu strate
Youth Offending & Prevention Service	1,509	-662	1,565	-759	-41	Part-
Children's Services						
Commissioning and Social Work	6,082	-19	6,266	-142	62	Incre high savir
Corporate Parenting & Leaving Care	974	-246	1,362	-303	331	Incre for lo olds. in un costs assu appe
Eastering Services & Support	3,568	0	3,900	-15	247	The move runni board allow exter
Fostering Services & Support	3,308	0	3,900	-15	317	year Addi
Adoption Services	497	-55	597	-132	24	purcl servi inclu

	Dec 16
Notes	Forecasted overiance for Surjean
A number of schools late in agreeing SLA's and reducing their requirement. Various strategies are being developed to ensure the long term sustainability of this service.	64
Part-year vacant posts which are linked to proposed efficiencies for 2017-18.	-33
Increase in Legal costs due to a high number of cases, one of which is awaiting a high court hearing £228k. This is offset by secondment and part year vacancy savings -£166k.	85
Increasing age profile of Looked After Children (LAC) resulting in more costly support for longer - impact of When I'm Ready & Social Care Well Being Act on 15 to 25 year olds. This is an ongoing growth area in addition we are funding more young people in university and one young person at Wellbeck College costing £42k. Additional costs relating to LAC placements at Rhydygors £20k. Previous returns included an assumption that Supporting People income would be received however, this now appears unlikely. Service is set to receive growth budget of £100k in 2017-18.	300
The taxis budget faces ongoing pressure £71k due to the high number of placement moves, some away from school areas. The Fostering Support Team have additional running costs including increased transport costs due to carers being in rural areas, boarding out payments and residence orders (currently set at the minimum rate allowed by Welsh Government) £279k. Included in this figure there are costs for an extension that will enable a child to stay in their own home. This is offset by a part	215
year vacancy in the Fostering Recruitment Team -£33k Additional staff resource to reduce the number of placements needing to be	315
purchased at greater cost, which reduces budget pressure in other areas. The service is currently negotiating an agreement with 3 other Local Authorities, which includes cost sharing.	31
g.	J

## Department for Education & Children - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17
Division	Expenditure 00	Income £000	Expenditure ಲಿ	Income 500	Forecasted ovariance for Survey
Out of County Placements (CS)	722	-53	815	-0	146
Residential and Respite Units Garreglwyd Residential	917	-151	907	-12	129
Accommodation	530	-156	631	-217	40
Childcare	487	-212	489	-228	-14
Short Breaks and Direct Payments	608	-79	557	-88	-60
Preventative incl Section 17 payments	209	0	196	0	-13
Family Aide Services	219	0	176	-4	-47
Out of Hours Service	261	-64	309	-64	48
Children's Services Mgt & Support (incl Care First)	967	-76	983	-147	-55
Education Welfare	469	-41	453	-41	-16
Other Variances					-53
Grand Total					1,672

Notes
The service is having to make more use or independent rostening agencies that are
more expensive to use due to a lack of in house foster placements. Two young people are being accommodated in external residential care due to their complex
needs as they cannot be cared for in foster care as they require 24 hour support. The forecasted overspend has increased due to additional placements and change of circumstances i.e. a respite arrangement changing to residential which incurrs significant additional costs.
Planned additional costs.  Planned additional contribution from the LHB is unlikely to be achieved in 2016-17 £150k, netted off with salary savings -£21k. Service is set to receive growth budget of £100k in 2017-18.
Additional staffing costs to cover periods of sickness and a young person being moved in which reduces the out of county placement costs.
Part year vacancy Salary savings due to review of casual hours in line with service requirements -£12k.
Additional savings here due to a number of over 18's Direct Payments being transferred to Adult Services -£48k
Fewer occasions where families required assistance from the Local Authority
Employees not being on the top of their grade and part year vacancies
Referrals fluctuate depending on activity. Service currently under review.
Part year vacancies
A change of working practices has made savings on staff travelling -£8k and part year vacancy due to secondment -£8k

Dec 16

£'000

70

127 40

-29

36

-31 1,767

### **Corporate Services Department**

### **Budget Monitoring as at 28th February 2017**

		Working	Budget			Forec	Feb 17 Forecasted	Dec 16 Forecasted		
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Financial Services	7,568	-3,390	-3,236	942	7,206	-3,329	-3,236	642	-300	-258
Audit Risk & Procurement	1,071	-28	-1,001	42	987	-22	-1,001	-36	-78	-74
ICT	4,500	-807	-3,695	-2	4,562	-869	-3,695	-2	-0	6
Performance & Development	178	0	-244	-66	128	-2	-244	-118	-52	-51
Other Services	67,234	-47,284	1,307	21,257	69,749	-49,935	1,307	21,121	-136	-129
Financial Support	0	0	0	0	500	0	0	500	500	0
GRAND TOTAL	80,551	-51,509	-6,868	22,174	83,132	-54,157	-6,868	22,107	-66	-505

## Corporate Services Department - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17
Division	Expenditure 6000	Income £000	Expenditure ວິດ	Income 6000	Forecasted ovariance for Sear
Financial Services					
Chief Officer	329	-42	310	-42	-20
Accountancy	1,697	-295	1,607	-333	-128
Housing Benefits Admin	1,445	-781	1,418	-801	-47
Revenues	807	-140	791	-140	-16
Benefits Fraud	51	0	39	0	-12
Payroll	547	-320	494	-314	-47
Payments	485	-81	454	-82	-31
Audit Risk & Procurement					
Audit	601	-20	527	-15	-69
Performance & Development					
Corporate Services Training	88	0	38	-2	-52
Other Services					
Audit Fees	364	-84	317	-84	-47
Miscellaneous Services	4,624	-110	4,566	-131	-79
	1,021	110	1,000	101	
Financial Support Other Variances	0	0	500	0	500
Other Variances					-17
Grand Total					-66

Notes	
Reduction	in supplies and services
Vacant po	
Vacant po	
Vacant po	
	in supplies and services
	sts and reduction in supplies and services
Vacant po	sts and reduction in supplies and services
Vacant po	st and maternity leave
D - divertion	in staff torining and state to
Reduction	in staff training undertaken
Reduction	in grant audit fees
Reduction	in Subscriptions- £26k and a reduction in pre LGR pension costs- £50
	Board approval on 13th March for financial support for a 3G pitch at Park, Carmarthen £150k and for Llanelly House £350k.
Richmond	

D 40
Dec 16
Forecasted Variance for Year
ste e f
인 교
£'000
-21
-120
-98
-8
-13
0
-0
-68
-51
-47
-47
-58
0
-22
FOE
-505

# Department for Communities Budget Monitoring as at 28th February 2017

	Working Budget Forecasted								Feb 17 Forecasted	Dec 16 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Adult Services Older People	50,142	-17,545	3,124	35,720	50,520	-17,941	3,124	35,702	-18	458
Physical Disabilities	5,988	-748	92	5,332	5,765	-750	92	5,107	-225	-219
Learning Disabilities	31,051	-8,408	1,349	23,992	31,319	-8,388	1,349	24,280	288	141
Mental Health	9,154	-3,379	130	5,904	9,448	-3,617	130	5,960	57	100
Support	4,749	-1,638	830	3,940	5,522	-2,679	830	3,673	-267	-88
Public Protection & CF Housing Public Protection	3,068	-604	680	3,144	3,010	-578	680	3,113	-32	-20
Council Fund Housing	8,888	-8,297	543	1,134	9,694	-9,071	543	1,166	32	20
Leisure & Recreation Leisure & Recreation	13,777	-6,981	4,911	11,707	13,547	-6,575	4,911	11,883	176	60
GRAND TOTAL	126,815	-47,600	11,659	90,874	128,824	-49,599	11,659	90,884	10	452

# Department for Communities - Budget Monitoring as at 28th February 2017 Main Variances

Division  Expenditure £'000 £'000 £'000  Adult Services  Expenditure £'000  £'000  £'000  £'000  £'000  £'000  £'000  £'000	Forecasted o Variance for 00 Year
	-79
Older People	-79
Older People - Commissioning 2,824 -10 2,705 -20 Staff vacancies	
Older People - LA Homes 6,928 -3,848 6,873 -4,077 Underspend on supplies & Services and additional income	-52
Older People - Private/ Vol Homes 17,541 -8,954 18,625 -8,889 1,149 Net loss in placements insufficient to meet savings target	880
Older People - Extra Care 719 0 874 0 Lower than anticipated saving from contract renegotiations	150
Older People - LA Home Care 5,903 -291 5,587 -291 Staff vacancies	-41
Older People - Direct Payments 614 0 684 0 Increase in packages	94
Older People - Grants 239 0 206 0 -33 Reduced grant payments	-31
Older People - Ssmmss 1,170 -228 1,055 -304 -191 Staff vacancies, reduced spend on supplies & services and additional income	-189
Older People - Careline 1,043 -1,165 1,320 -1,533 -90 Additional staffing & other costs offset by additional income	-68
Older People - Enablement         2,402         -800         1,668         -600         -534         Staff vacancies	-318
Older People - Day Services   1,119   -64   1,320   -75   190   Slower than anticipated restructure	97
Physical Disabilities Phys Dis - Commissioning & OT	
Services 599 -79 494 -79 Staff vacancies	-91
Phys Dis - Private/Vol Homes 561 -111 516 -111 Reduction in packages	-45
Phys Dis - Group Homes/Supported	
Living 1,358 -116 1,328 -116 -30 Reduction in packages	-31
Phys Dis - Direct Payments         1,831         0         1,800         0         -31         Reduction in packages	-39
Learning Disabilities	
Learn Dis - Employment & Training 2,388 -897 2,275 -709 Reduction in grant for Workchoice programme.	62
Learn Dis - Commissioning 890 0 873 0 -17 Staff vacancies	-25
Learn Dis - Private/Vol Homes         10,047         -3,157         10,417         -3,251         275         Increase in packages	147
Learn Dis - Direct Payments 1,275 0 1,506 0 231 Inflationary fee uplift	136
Learn Dis - Group Homes/Supported	0.5
Living         6,180         -1,010         6,202         -1,010         22         Increase packages           Learn Dis - Adult Respite Care         931         -812         800         -812         -131         Staff vacancies	-85 -115
Learn Dis - Adult Respite Care 931 -612 600 -612 -131 Stall Vacancies  Learn Dis - Day Services 3,066 -257 3,019 -296 Underspend on in house provision, offset by increase in private packages of care	128
Learn Dis - Transition Service 502 0 423 0 504 505 505 505 505 505 505 505 505 5	-68
Learn Dis - Community Support 2,150 -137 1,950 -137 -200 Reduction in packages	-206

## Department for Communities - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year
D: 0 1	£'000	£'000	£'000	£'000	£'000
Learn Dis - Grants Learn Dis - Adult Placement/Shared	187	0	315	0	128
Lives	2,756	2.420	2 025	0.470	26
Learn Dis/M Health - Ssmss	536	-2,139 0	2,825 571	-2,172 0	36 35
Learn Dis/IVI Health - 3smss	550	U	37 1	U	33
Mental Health					
M Health - Commissioning	837	-69	752	-99	-115
M Health - Group Homes/Supported	557	30	7.52	30	. 10
Living	590	-186	838	-186	248
M Health - Community Support	673	-98	646	-98	-27
M Health - Substance Misuse Team	338	-142	309	-144	-30
	333		333		
Support					
Departmental Support	1,874	-71	1,823	-91	-71
Performance, Analysis & Systems	243	0	208	0	-36
Adult Safeguarding & Commissioning					
Team	1,123	0	990	-17	-150
Other Variances - Adult Services					-51
Public Protection					
PP Management support	68	-7	65	-14	-10
PP Business Support unit	141	0	126	0	-15
Dog Wardens	91	-11	101	-8	13
Licensing	364	-303	365	-317	-13
Animal Licence Movement Scheme	155	-0	141	-0	-14
Civil Law	219	-4	202	0	-12

Notes
Increase in grant payment, and Efficiency slippage £90k
Increase in packages
Staffing
Staff vacancies
Increase in placement costs
Decrease in packages Staff vacancy
Reduced spend on supplies & services
Staff vacancy & maternity leave
Staff vacancies
General underspends in supplies and services to cover part of the overspend in Housing Options and Advice
General underspends in supplies and services to cover part of the overspend in Housing Options and Advice
Income gererated by recovery of stray dogs has decreased in light of the fact that many stray dogs have been returned directly to owner. There will be additional income generated through a pilot scheme, which set up costs for the pilot have been incurred
Overachievement of licence fee income
Vacant post part of the year General underspend covering the underachievement of income in Safety
General underspend covering the underachievement of income in Safety

Dec 16

Variance for Year

**£'000**124
50

-74

42 70 -23

-49 -36 -26

111

-10

-15

## Department for Communities - Budget Monitoring as at 28th February 2017 Main Variances

	Working	Budget	Forec	asted	Feb 17		Dec 16
Division	Expenditure ೦ ೦	Income	Expenditure ೦	Income 500	Forecasted ovariance for Syear	Notes	Forecasted overiance for Survey
Safety	63	-18	64	-9	10	General underachievement of income - court fees	5
Other Variances - Public Protection					10		12
Council Fund Housing							
Home Improvement (Non HRA)	553	-285	551	-246	36	Underachievement of licence fee income due to the delay in the roll out of National Licensing Underspend mainly in Homelessness prevention payments covering part of the	16
Homelessness	167	-63	102	-64	-66	underachievement of income in Temporary Accommodation	-71
Temporary Accommodation	279	-185	281	-122	66	Overspend in rent and an Underachievement of Housing Benefit income due to income support issues with 16-17 years olds and higher vacancy rates over the December period in particular	60
Other Variances - Council Fund House	sing				-4		16
Leisure & Recreation							
Burry Port Harbour	130	-181	175	-139	87	Projected shortfall in income from Mooring Fees £42k, staff costs £30k and Dredging £15k	75
Pendine Outdoor Education Centre	449	-311	554	-401	16	Increased expenditure on Sports Equipment	9
Pembrey Ski Slope	277	-226	236	-218	-34	Savings on staff costs and increased catering, ski and admission income	-28
Carmarthen Leisure Centre	1,203	-1,131	1,220	-1,064	85	Increased staff costs and loss of income during gym/building refurbishment at location	59
Sport & Leisure East Amman Valley Leisure Centre	207 702	-64 -543	163 651	-41 -537	-22 -44	Part year vacancy Part year vacancies -£21k, utilities -£23k	-31 -6
Sport & Leisure General	649	-543	673	-96	-23	One off income projected during 16-17	-43
Llanelli Leisure Centre	1.113	-959	1,065	-868	43	Lower income than forecast coupled with increased staff costs	46
Pembrey Country Park	522	-581	570	-567	62	Projected income shortfall £15k and Premises costs £47k	32
Community Libraries	215	-7	183	-10	-34	Minor underspends in Staff and premises costs across a number of the Community Libraries  Delay in delivery of new mobile library vehicles resulting in only part year effect of	-31
Mobile Library	116	0	164	0	47	efficiencies being met	50
Museums General	179	0	132	0	-48	Part year vacancies	-38
Leisure Management	277	0	328	-8	43	Legal / Tribunal Costs	-15
Other Variance - Leisure & Recreation	n				-2		-20
Grand Total					10		452

### **Environment Department**

### **Budget Monitoring as at 28th February 2017**

	Working Budget Forecasted								Feb 17 Forecasted	Dec 16 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Business Support & Performance	847	0	-737	110	1,042	-63	-737	242	132	129
Waste & Environmental Services	23,781	-8,262	1,891	17,410	22,936	-7,374	1,891	17,453	43	90
Highways & Transportation	49,543	-31,325	8,589	26,807	49,702	-31,635	8,589	26,656	-151	-15
Property	40,398	-37,520	-1,615	1,263	38,075	-35,132	-1,615	1,328	64	165
Planning	4,146	-2,558	563	2,150	3,882	-2,358	563	2,086	-64	-0
GRAND TOTAL	118,715	-79,666	8,691	47,740	115,636	-76,562	8,691	47,765	25	369

### **Environment Department - Budget Monitoring as at 28th February 2017 Main Variances**

	Working	Budget	Forec	asted	Г	Feb 17
Division	Expenditure 00	Income £'000	Expenditure ວິດ	ກີ Goome Oo		Forecasted ovariance for Survey
Business Support & Performance						
Departmental - Policy	595	0	758	-49		114
Waste & Environmental Services						
Waste & Environmental Services Environmental Enforcement	715 572	0 -24	673 587	-2 -18		-44 20
Public Conveniences	509	-23	545	-25		35
Cleansing Service Green Waste Collection	1,864	-52 0	1,932 74	-52 -0		68 74
Closed Landfill Sites Nantycaws	139	0	94	0		-45
Closed Landfill Sites Wernddu	84	0	62	0		-23
Coastal Protection	68	0	36	0		-32
Highways & Transportation						
Transport Strategic Planning	299	-77	318	-130		-33
Passenger Transport	4,137	-2,517	4,732	-3,149		-38
Car Parks	1,631	-3,156	1,493	-2,998		19
Nant y Ci Park & Ride Bridge Maintenance	709	0	77 725	-31 -26	} }	-10
Driuge maintenance	709		125	-20	l L	-10

	Dec 16
Notes	Forecasted ovariance for Sear
	2 000
Severance efficiencies not fully delivered; short-term additional pay costs to support the implementation of the Business Support review.	114
£44k underspend due to HOS post being vacant for 4 mths plus 2 vacant admin posts.	-44
Increase in abandoned vehicles costs due to reduced scrap values.	15
Full extent of savings not yet realised - currently in year 3 of a 3 year asset transfer programme with negotiations and terms currently being concluded on the balance of	
the proposed transfers.  Previously identified efficiencies (labour and plant) have not been met due to the sustained demands on the cleansing service. However, curtailed spending in other	34
areas have served to reduce the overspend.	77
Purchase of Wheelie bins prior to start of service 3.4.17	73
Reduced licence fee premiums from NRW and reduced operational activity that reflects the reduction in environmental risks associated with leachate control and treament as a result of the sustained success of the leachate treatment plant.	-36
A reduction in ad-hoc maintenance and servicing requirements for the current year.	-20
Planned maintenance works have progressed within the available budget. However additional works identified late in the year to specifically mitigate coastal erosion adjacent the Millenium Coastal Path at Black Point Burry Port has been delayed and will not progress until soil investigation and analysis has been undertaken. This work is now programmed for April/May 2017.	-0
Additional grant income	-0
Tender and service efficiencies.	0
Car parks income stabilised and gritting costs are more predictable over a shorter period.	66
Service sustained during trial period with LHB.	44
Short term vacancy - post now filled	-10

## Environment Department - Budget Monitoring as at 28th February 2017 Main Variances

	Working Budget		Forecasted		Feb 17	
Division	Expenditure ଓ ଅ	Income 500	Expenditure ಅಂ	Income 500	Forecasted o Variance for Survey	
Highway Maintenance	14,361	-7,197	14,527	-7,398	-34	
Public Rights Of Way	234	-11	141	-16	-98	
Property						
Building Maintenance Operational Corporate Property	25,104 568	-27,470 -78	23,111 612	-25,238 -140	240	
Administrative Buildings	3,047	-634	2,906	-540	-46	
Industrial Premises County Farms	351 68	-1,260 -308	328 42	-1,264 -310	-27 -29	
Livestock Markets	37	-174	51	-220	-33	
Planning						
Planning Admin Account Building Control - Other	382 205	- <mark>3</mark>	402 177	-136 -1	-114 -28	
Minerals	253	-107	256	-169	-59	
Policy-Development Planning	456	-21	343	-21	-113	
Development Management	1,473	-1,252	1,300	-865	214	
Tywi Centre	1	0	98	-41	57	
Waste planning monitoring report (E)	25	-25	14	-25	-11	
Other Variances					-27	
Grand Total					25	

Plus additional income generated from internal and external projects.  Underspend due to vacant posts 'Countryside Access Manager' Recruitment process now underway  Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned.  Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend due to vacant posts 'Countryside Access Manager' Recruitment process now underway  Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned. Savings on I.T and other office costs. Reduction in maintenance costs due to a milder winter. Forecast based on current occupancy levels which are very high and could reduce during the year. Entitlements reduced and rent increases implemented. Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income. Underspend as a result of staff vacancies. Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets. Underspend mainly as a result of vacant posts. Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.	Notes	
Underspend due to vacant posts 'Countryside Access Manager' Recruitment process now underway  Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned. Savings on I.T and other office costs. Reduction in maintenance costs due to a milder winter. Forecast based on current occupancy levels which are very high and could reduce during the year. Entitlements reduced and rent increases implemented. Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income. Underspend as a result of staff vacancies. Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets. Underspend mainly as a result of vacant posts. Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tyw Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend due to vacant posts 'Countryside Access Manager' Recruitment process now underway  Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned. Savings on I.T and other office costs. Reduction in maintenance costs due to a milder winter. Forecast based on current occupancy levels which are very high and could reduce during the year. Entitlements reduced and rent increases implemented. Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income. Underspend as a result of staff vacancies. Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets. Underspend mainly as a result of vacant posts. Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Reduction in vehicle costs due to fleet rationalisation (35 vehicles to 21 vehi	cles)
Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned. Savings on I.T and other office costs. Reduction in maintenance costs due to a milder winter. Forecast based on current occupancy levels which are very high and could reduce during the year. Entitlements reduced and rent increases implemented. Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income. Underspend as a result of staff vacancies. Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets. Underspend mainly as a result of vacant posts. Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned. Savings on I.T and other office costs. Reduction in maintenance costs due to a milder winter. Forecast based on current occupancy levels which are very high and could reduce during the year. Entitlements reduced and rent increases implemented. Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income. Underspend as a result of staff vacancies. Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets. Underspend mainly as a result of vacant posts. Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tyw Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	plus additional income generated from internal and external projects.	
Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned.  Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Reduction in HRA work undertaken, reducing the income to the division for the year 2017/18 budgets to be realigned.  Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend due to vacant posts 'Countryside Access Manager' Recruitment	nt
2017/18 budgets to be realigned.  Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	2017/18 budgets to be realigned.  Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	process now underway	
Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Savings on I.T and other office costs.  Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	· · · · · · · · · · · · · · · · · · ·	the year.
Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Reduction in maintenance costs due to a milder winter.  Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	0 0	
Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Forecast based on current occupancy levels which are very high and could reduce during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	during the year.  Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Reduction in maintenance costs due to a milder winter.	
Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Entitlements reduced and rent increases implemented.  Increase in the variable turnover rent from livestock markets.  Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		reauce
Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Planned reduction in expenditure to partly offset shortfall in Development Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Management income.  Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	increase in the variable turnover rent from livestock markets.	
Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend as a result of staff vacancies.  Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend mainly due to charging out of staff to projects as a 'direct cost' and also over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	over-achievement of other mineral related application fee income targets.  Underspend mainly as a result of vacant posts.  Overspend due to projected non-achievement of planning fee income target.  Overspend due to consultants costs £24k re future operation of the Tywi Centre,  £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Underspend as a result of staff vacancies.	
Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Overspend due to projected non-achievement of planning fee income target. Overspend due to consultants costs £24k re future operation of the Tywi Centre, £15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		and also
£15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	£15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
£15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	£15k committed for CCC commitment to future maintenance costs and £18k deficit on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	Overspend due to projected non-achievement of planning fee income target	
on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund staff costs.  2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been		
2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	2015/16 Underspend - WG/ Planning has agreed that specific outcomes have been	on core Tywi Centre in 16/17 - less grant income available in 16/17 to fund s	
			ve been

Dec 16

Variance for Year

£'000

-83

231

-30 -25

-29

-100 196

-11

41

369